

# Understanding the Circular Economy Job Market Globally through the Lens of LinkedIn

Pavlos Fafalios, Theodoros Daglis, Konstantinos P. Tsagarakis

School of Production Engineering and Management, Technical University of Crete (Chania, Greece)

[pfafalios@tuc.gr](mailto:pfafalios@tuc.gr)

# Outline

- Introduction
- Methodology
- Results
- Conclusions

# Introduction

# The effect of Social Networks

- **Business-oriented Social Networks**

- play a powerful role in effectively connecting businesses with job seekers from around the world
- can be used for gathering competitive intelligence
- pose risks of accidental data leakage, e.g. see Bradbury (2011)

Bradbury, D. (2011). Data mining with LinkedIn. *Computer Fraud & Security*, 2011(10), 5-8.

- **LinkedIn**

- The most popular of this kind of social networks
- > 1 billion members in more than 200 countries (<https://about.linkedin.com/>)
- Mission: *“connect the world’s professionals to make them more productive and successful”*

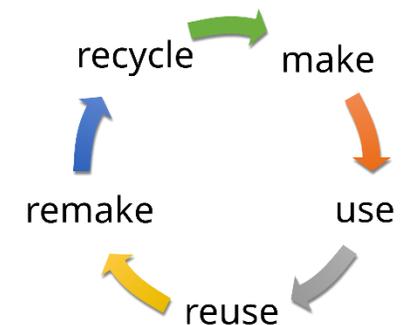


# Existing literature exploiting LinkedIn

- Various studies explore **LinkedIn's influence** on:
  - personnel selection (Sallach et al., 2024)
  - career development (Baruffaldi et al., 2017)
  - personality assessment (Fernandez et al., 2021)
  - talent development (Ecleo and Galido, 2017)
  - professional networking (Kauffman et al., 2022)
  - ....
- Other works study aspects like:
  - influence of social media on hiring decisions (Demir & Günaydın, 2023)
  - the significance of data science in the business landscape (Barata et al., 2023)
  - the skills demanded across different industries (Deming & Kahn, 2017; Brumberger & Lauer, 2015)
  - ...

# Existing literature exploiting LinkedIn

- More recently, research studies have demonstrated the significance of LinkedIn data in examining topics like the **Circular Economy (CE)**
  - Examining the relationship between CE and sustainability (Daglis et al., 2023)
  - Assessing company engagement in CE activities (Tsironis et al., 2022, 2024; Knäble and Tsagarakis, 2023; Caferra et al., 2023)
  - Studing CE re-strategies and activities in the apparel, fashion, and textiles industry sectors (Tsironis and Tsagarakis, 2023)



# Our contribution

- We explore the **circular economy job market** using **LinkedIn** data
  - by providing an understanding of job postings, trends, and disparities across different regions
  - by identifying key trends that reflect the demand for sustainable practices but also indicate areas of growth within specific regions and industries
  - by offering rich analytical insights into the nature of circular economy jobs
- We develop a **data extraction approach** from LinkedIn that ensures a comprehensive dataset, providing a foundation for subsequent analyses

It has the potential to **guide both job seekers and policymakers** in navigating the emergent field of sustainable employment

# Methodology

# Searching for jobs in LinkedIn

Searching for jobs

Search terms

The screenshot shows the LinkedIn search interface. At the top, the search bar contains the text "circular economy" and is circled in red. Below the search bar, the "Jobs" filter is selected and circled in red. The main content area displays two job listings. The first listing is for "Sustainability & Climate Change Professionals" at PwC Greece, located in Athens, Attiki, Greece (Hybrid). It includes a "Save" button and a note that "1 company alumnus works here". The second listing is for "Sustainability Analyst - Project Manager in EC Funded projects" at IRES, located in Agios Ioannis Rentis, Attiki, Greece (Hybrid). It includes a "Save" button and a note that "Applicant review time is typically 4 days".

# Searching for jobs in LinkedIn

## Location

The screenshot shows the LinkedIn search interface. At the top, the search bar contains 'circular economy' and the location is set to 'Greece'. Below the search bar, there are several filter buttons: 'Jobs', 'Date posted', 'Experience level', 'Company', 'Remote', 'Easy Apply', and 'All filters'. The search results are displayed in a list format, showing job titles, company logos, and locations. The first job is 'Sustainability & Climate Change Professionals' at PwC Greece, located in Athens, Attiki, Greece (Hybrid). The second job is 'Experienced Sustainability Professional' at EY, also in Athens, Attiki, Greece (Hybrid). The third job is 'Sustainability Manager' at ISOMAT, located in Thessaloniki, Central Macedonia, Greece (On-site). The fourth job is 'Sustainability & Climate Change Manager' at PwC Greece. On the right side, there is a detailed view of the 'Sustainability & Climate Change Professionals' job, including the company logo, job title, location, and various filters like 'Hybrid', 'Full-time', 'Entry level', and '1,001-5,000 employees'. There are also buttons for 'Apply' and 'Save'.

Search results for 'circular economy in Greece' (8 results):

- Sustainability & Climate Change Professionals** (PwC Greece, Athens, Attiki, Greece (Hybrid))
- Experienced Sustainability Professional** (EY, Athens, Attiki, Greece (Hybrid))
- Sustainability Manager** (ISOMAT, Thessaloniki, Central Macedonia, Greece (On-site))
- Sustainability & Climate Change Manager** (PwC Greece)

**Job filters:**

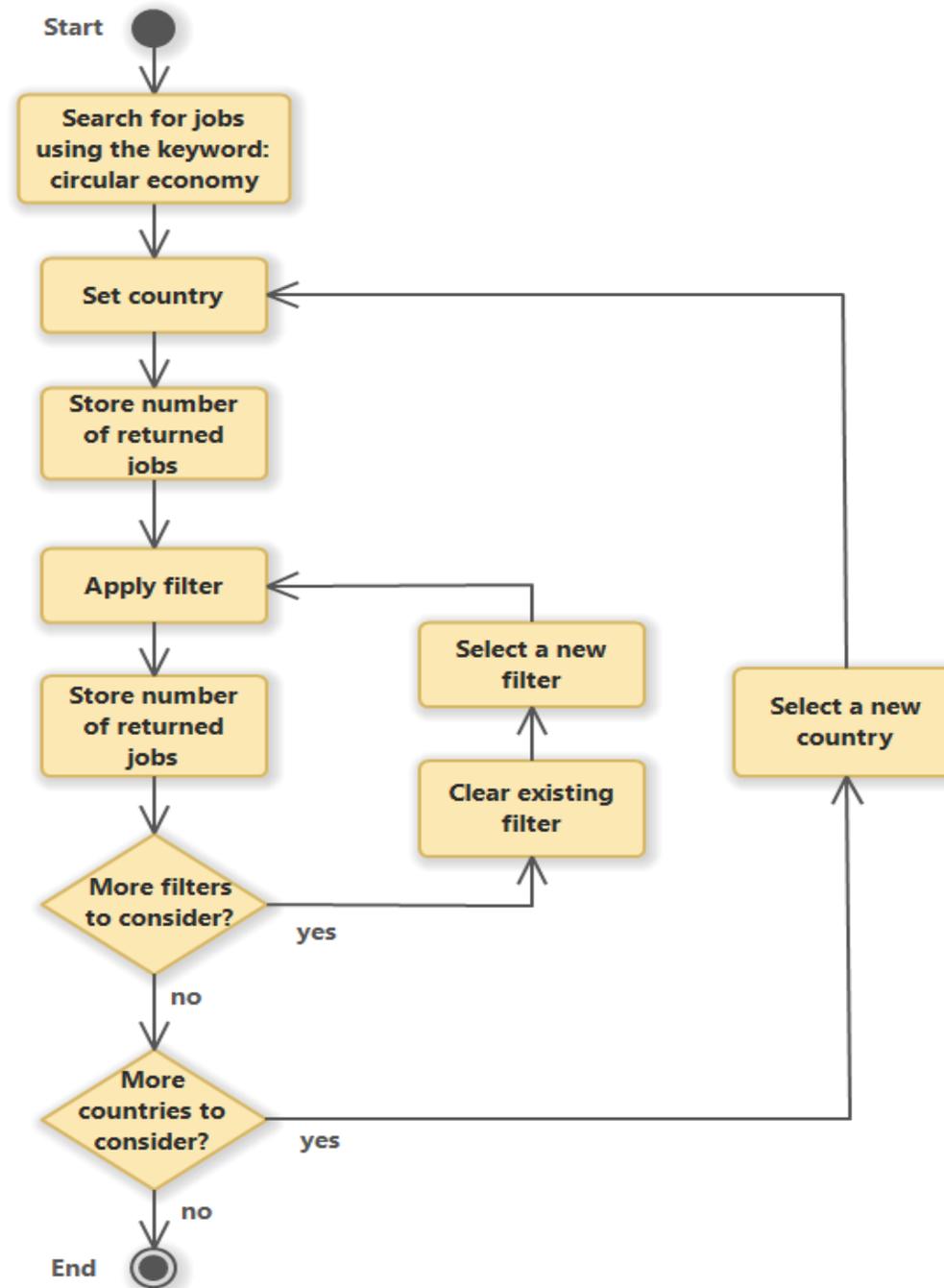
- Hybrid · Full-time · Entry level
- 1,001-5,000 employees · Business Consulting and Services
- 2 connections work here · 1 company alum works here
- Skills: Climate Change, Sustainability, +8 more

Buttons: [Apply](#) [Save](#)

**About the job**

- Job Description & Summary
- The opportunity

# Data fetching process



The data collection took place on the 16th of January 2024.

# List of considered countries

- We considered all **EU countries** and several **non-EU countries**, selected based on the increased number of circular economy jobs offered.
- We also gathered results for the region '**Worldwide**', which is offered as an option in the location search field of LinkedIn.

EU countries		Non-EU countries
Austria	Italy	UK
Belgium	Latvia	USA
Bulgaria	Lithuania	Switzerland
Croatia	Luxembourg	Norway
Cyprus	Malta	Turkey
Czechia	Netherlands	Canada
Denmark	Poland	Australia
Estonia	Portugal	China
Finland	Romania	India
France	Slovakia	Singapore
Germany	Slovenia	Japan
Greece	Spain	Brazil
Hungary	Sweden	
Ireland		

# List of considered LinkedIn filters (job attributes)

<b>Filter</b>	<b>Values</b>
Remote job or not	i. on site, ii. remote, iii. hybrid
Job type	i. full time, ii. part time, iii. contract, iv. temporary, v. internship, vi. volunteer
Job experience level	i. internship, ii. entry level, iii. associate, iv. mid-senior level, v. director, vi. executive
Job function	i. Information Technology, ii. Project Management, iii. Sales, iv. Business Development, v. Engineering, vi. Consulting, vii. Manufacturing, viii. Management, ix. Research, x. Strategy/Planning, xi. Marketing, xii. Other
Job industry	i. IT Services and IT Consulting, ii. Industrial Machinery Manufacturing, iii. Business Consulting and Services, iv. Environmental Services, v. Renewable Energy Semiconductor Manufacturing, vi. Retail, vii. Construction, viii. Civil Engineering, ix. Research Services, x. Staffing and Recruiting, xi. Human Resources Services, xii. Wholesale, xiii. Chemical manufacturing
Job commitment	i. Diversity, equity and inclusion, ii. Environmental sustainability, iii. Work-life balance, iv. Social impact, v. Career growth and learning. <u>This is a fixed list of commitments provided by LinkedIn.</u>
Date posted	i. past month, ii. past week, iii. past 24 hours

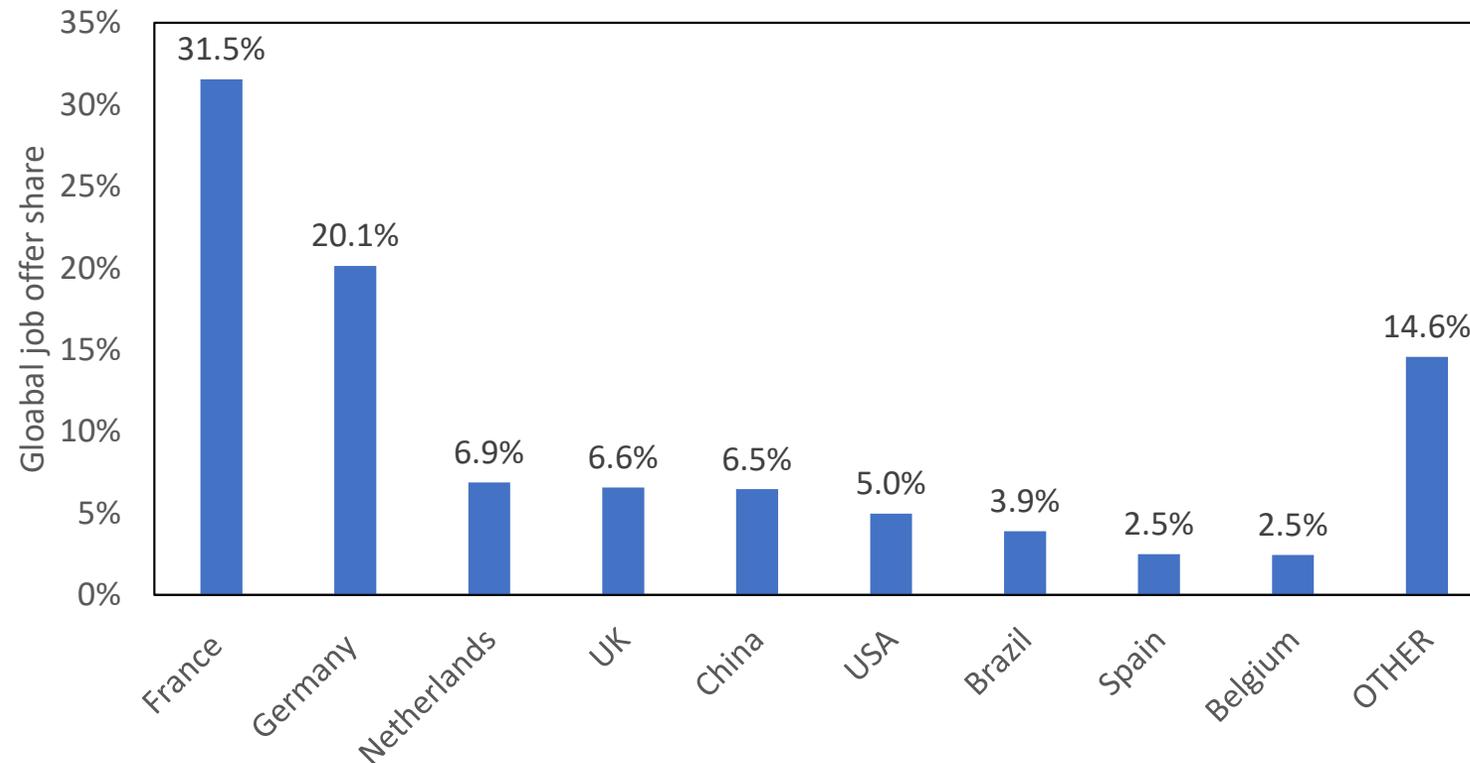
# Data analysis dimensions

- Number of circular economy jobs per country
- Comparison with number of circular economy companies
- Analysis of each of the considered filters
- In all cases, we first report the results returned using 'Worldwide' as the location filter and then by setting each of the considered countries

# Results

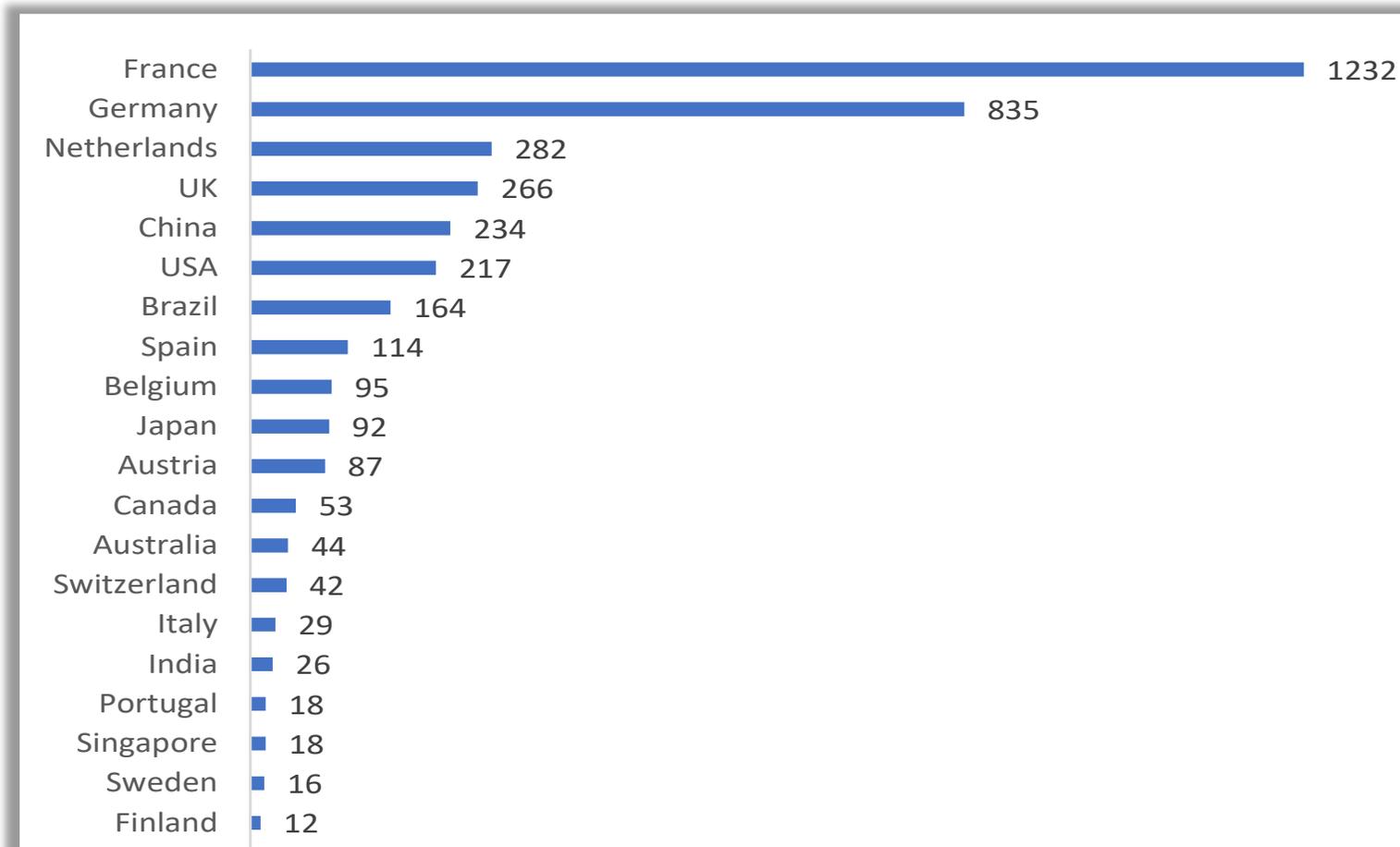
# Country analysis of CE job posts

- Country contribution to the global LinkedIn CE job market (using the 'Worldwide' location filter)



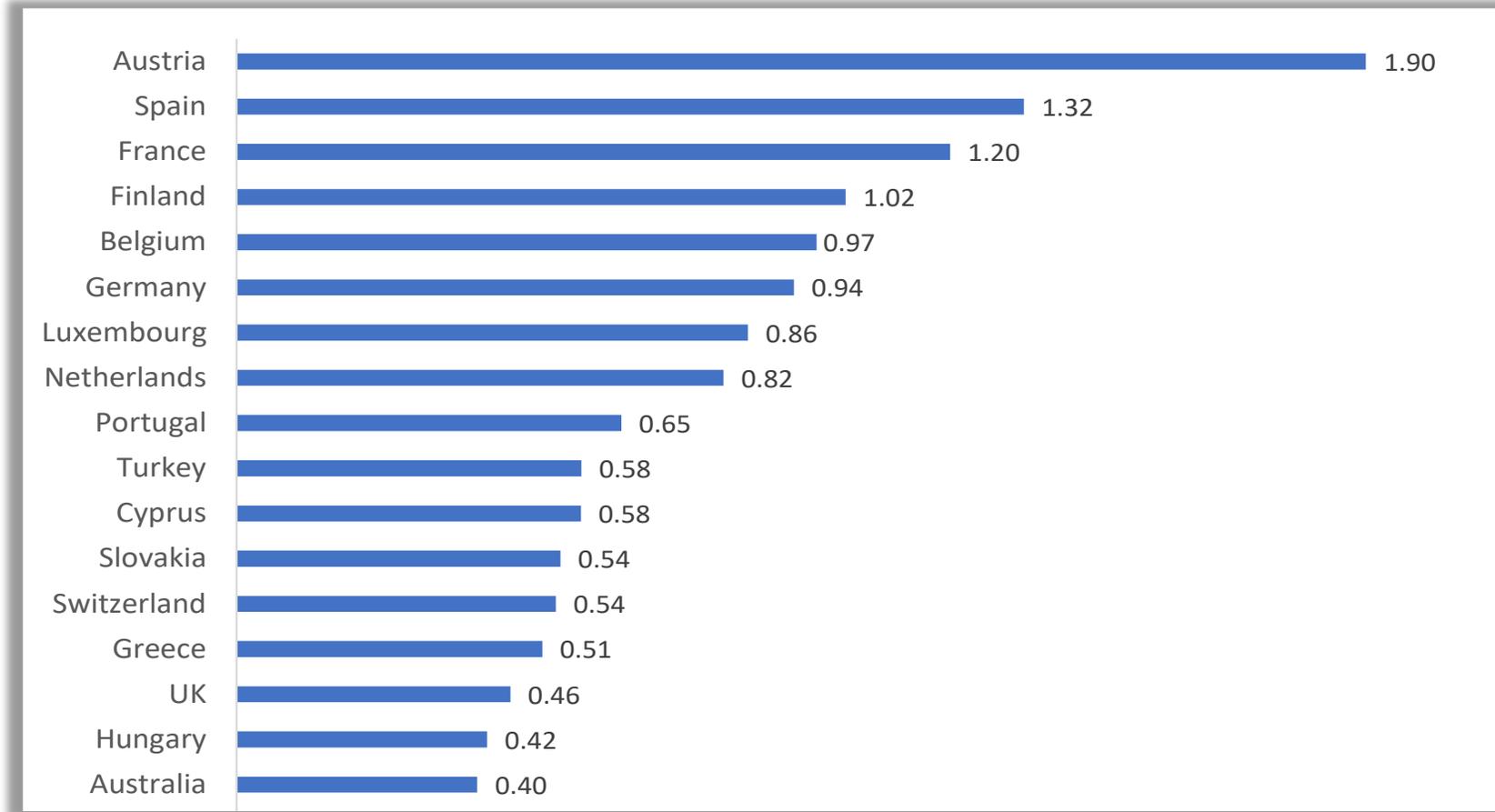
# Country analysis of CE job posts

- Number of CE LinkedIn job posts per country



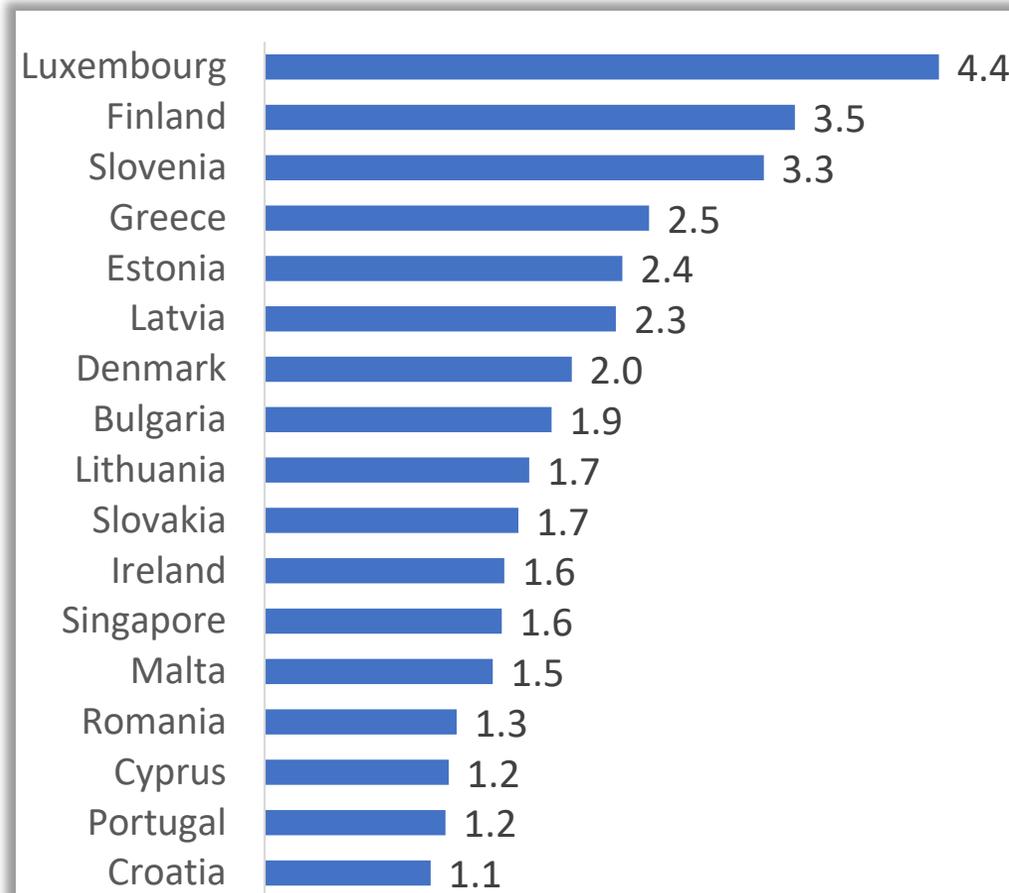
# Country analysis of CE job posts

- Number of CE job posts per 1,000 country jobs posts



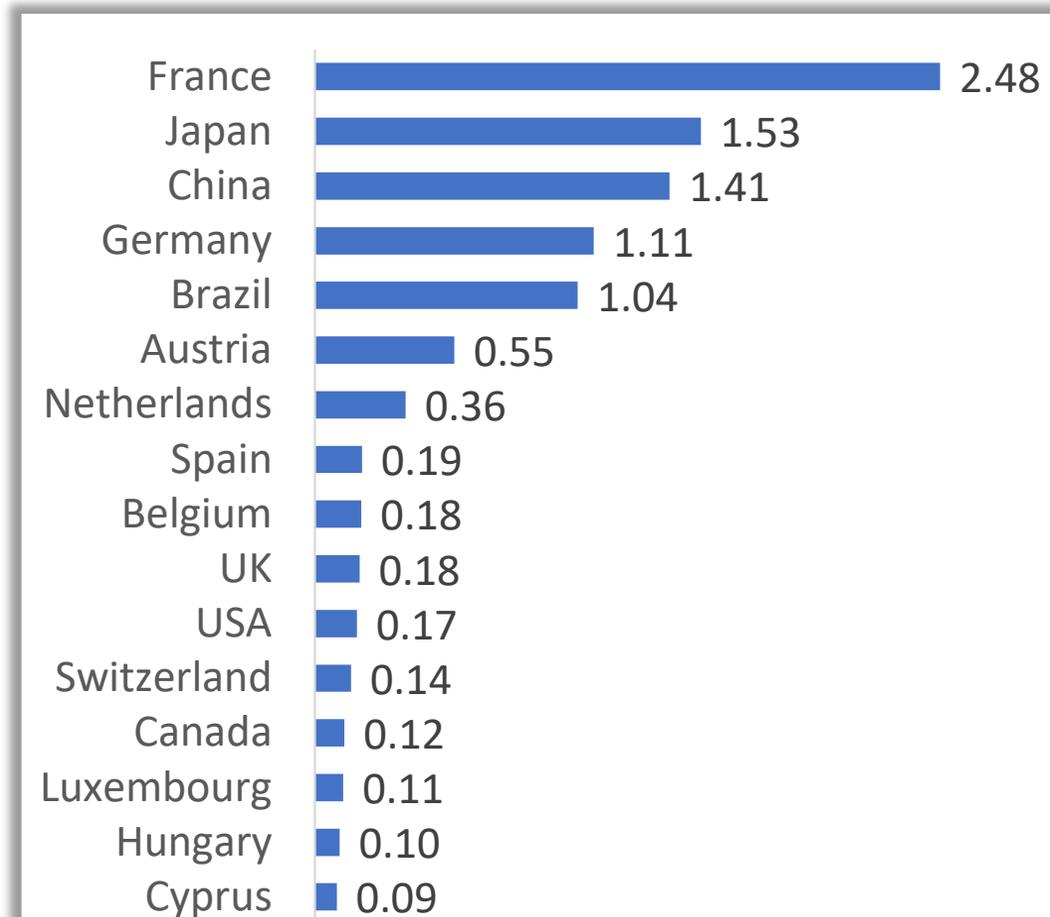
# Comparison with number of CE companies

- Number of CE companies per 1,000 country companies



# Comparison with number of CE companies

- Number of CE job posts per CE companies.

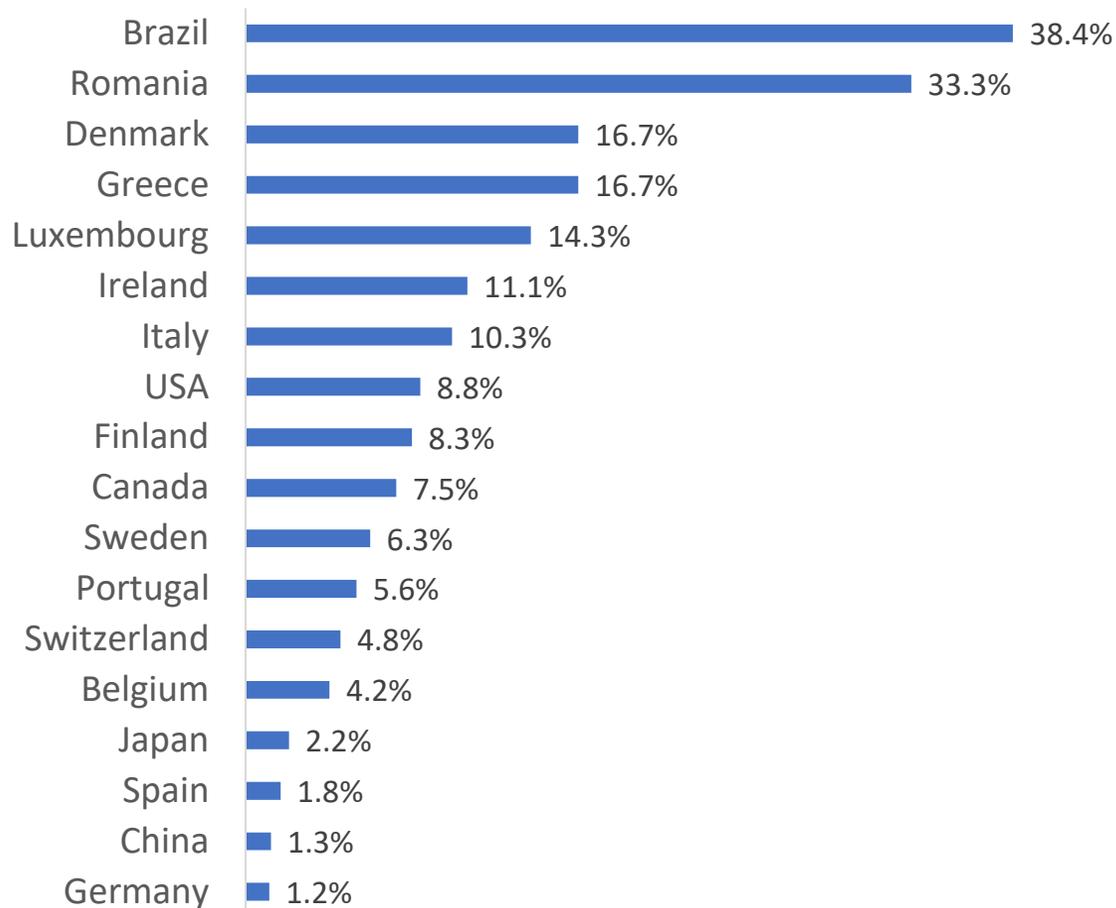


# Remote and hybrid CE jobs

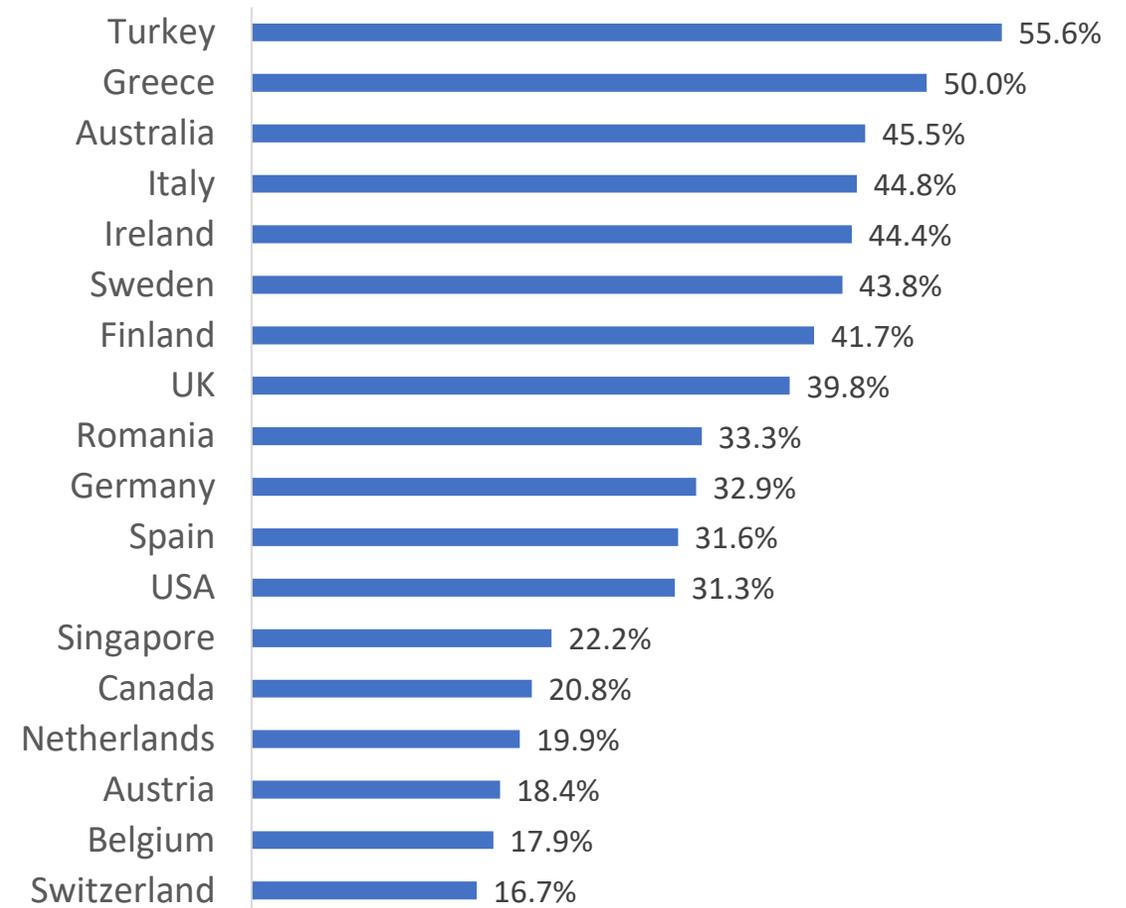
- Worldwide:
  - On-site employment: 79.8%
  - Remote: 3.2%
  - Hybrid: 19.0%

# Remote and hybrid CE jobs

- Percentage of remote jobs



- Percentage of hybrid jobs

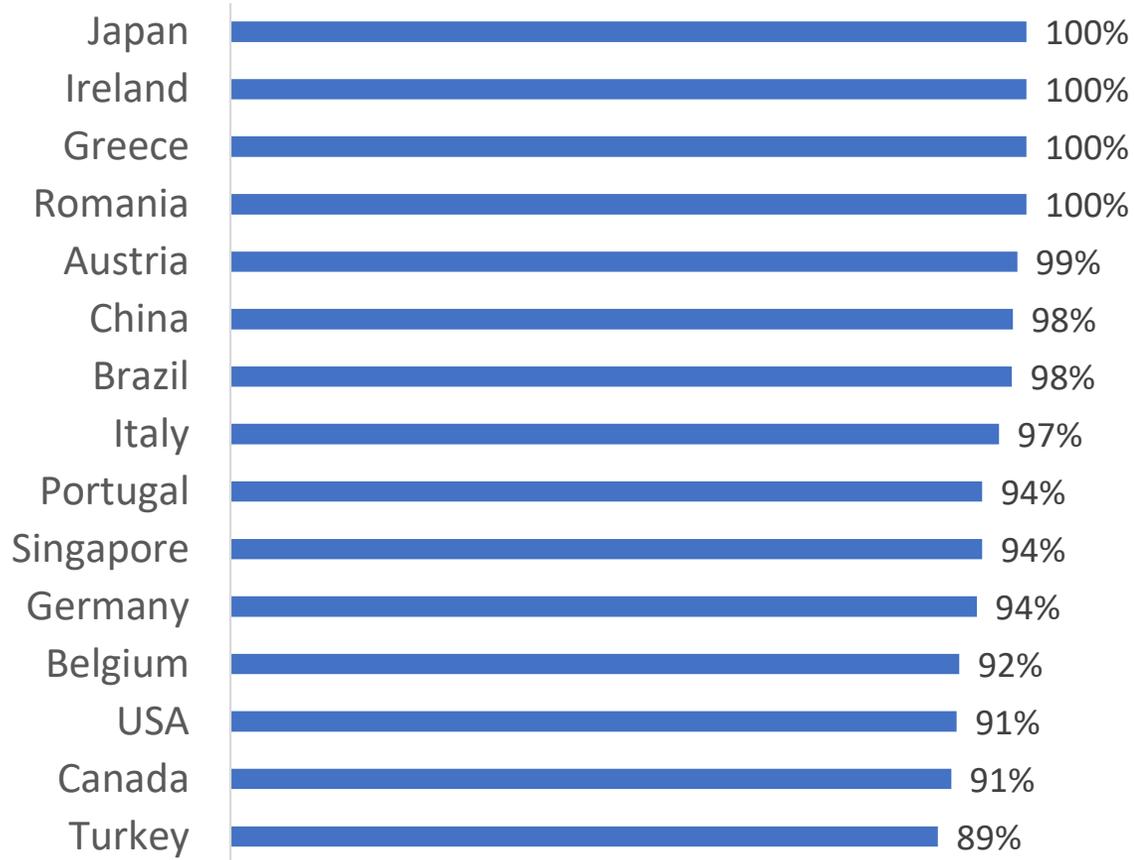


# Time Employment of CE jobs

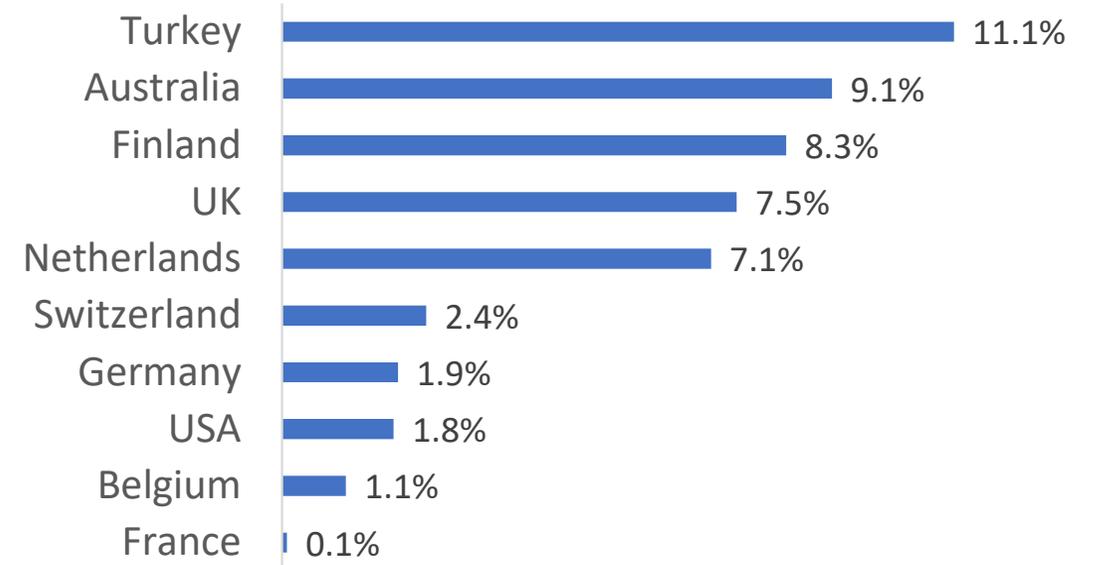
- Worldwide:
  - Full-time employment: 87.6%
  - Part-time: 3.7%
  - Internship: 3.6%
  - Contract: 2.2%
  - Temporary: 1.9%
  - Volunteering: 0.2%

# Time Employment of CE jobs

- Percentage of full-time jobs

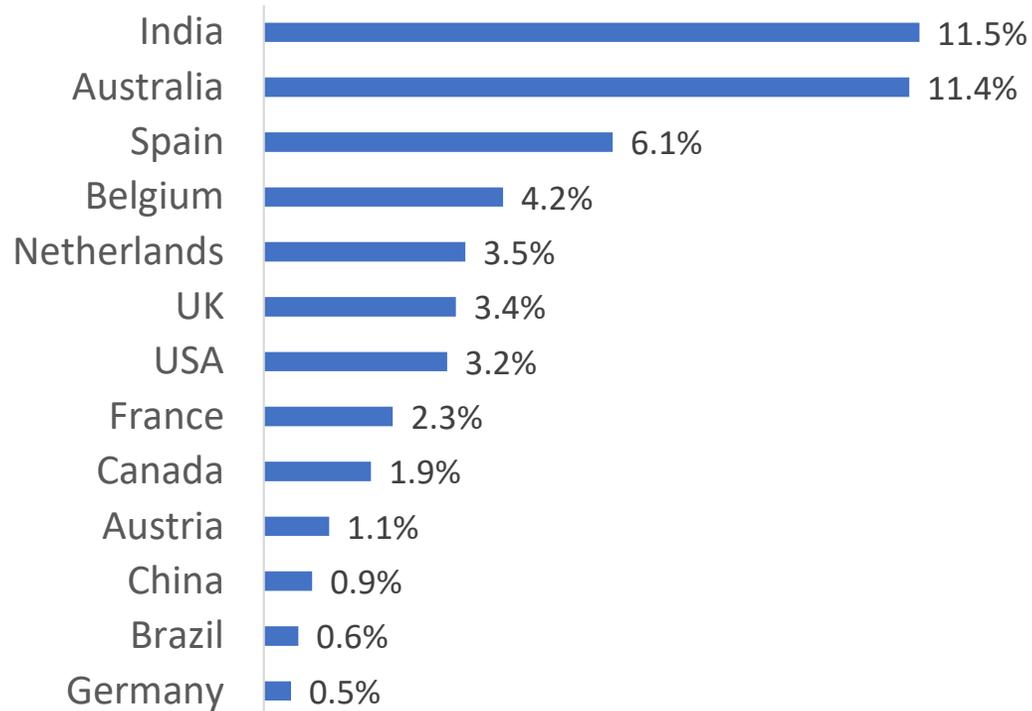


- Percentage of part-time jobs

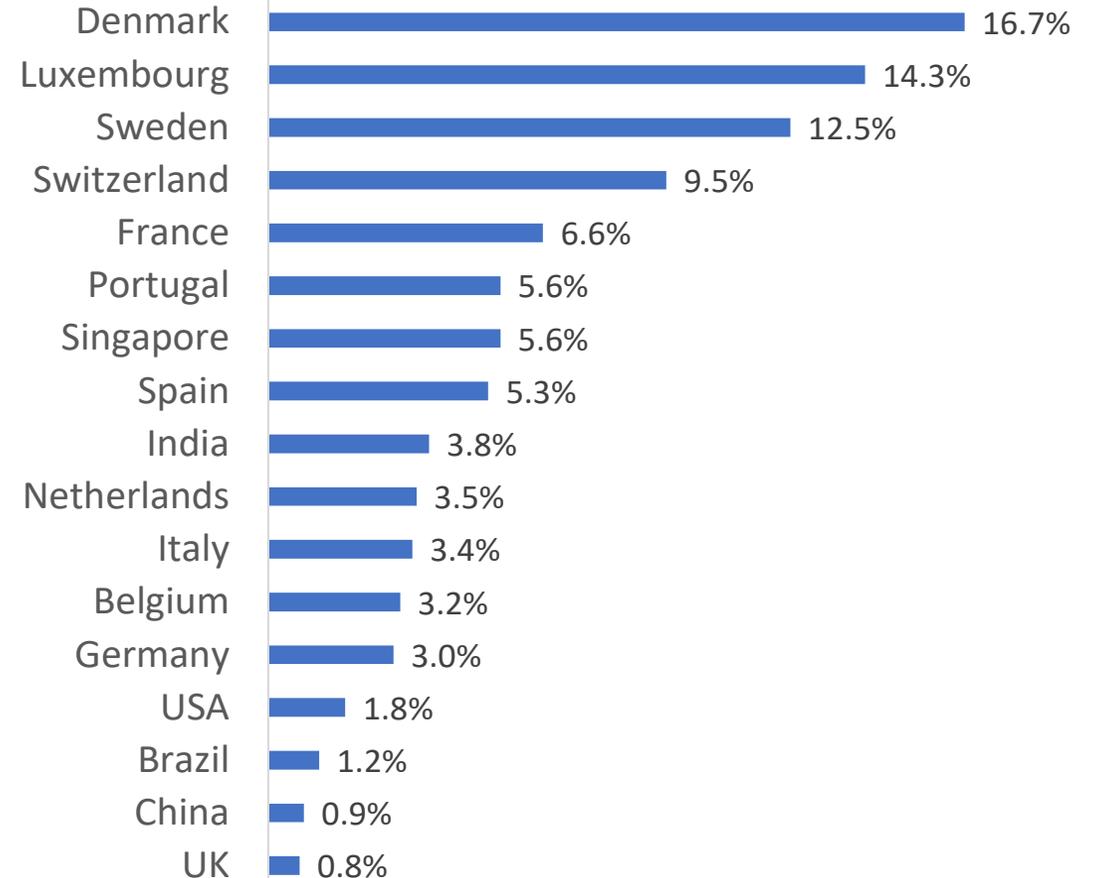


# Time Employment of CE jobs

- Percentage of contract jobs

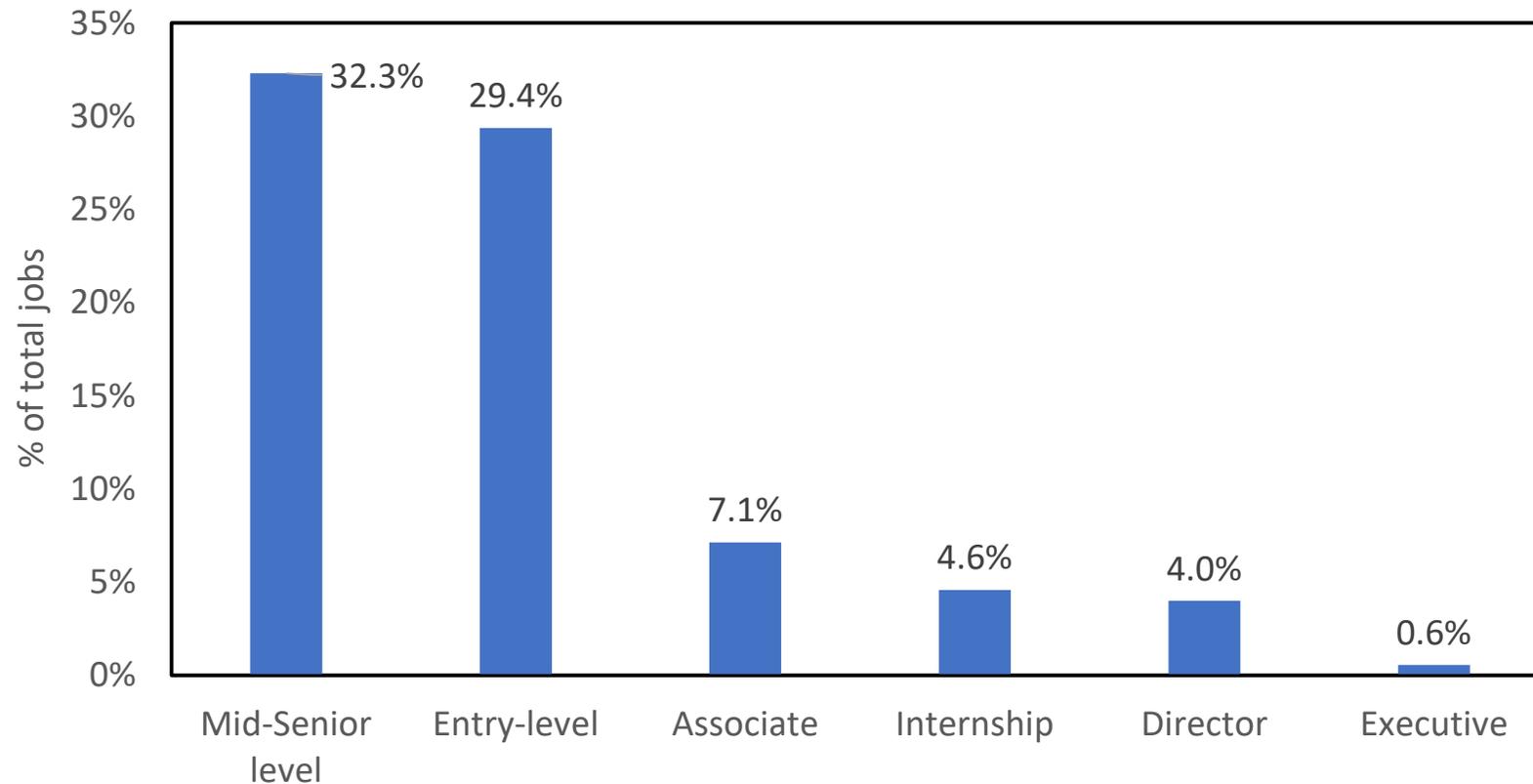


- Percentage of internship jobs



# Experience level of CE jobs

- Worldwide



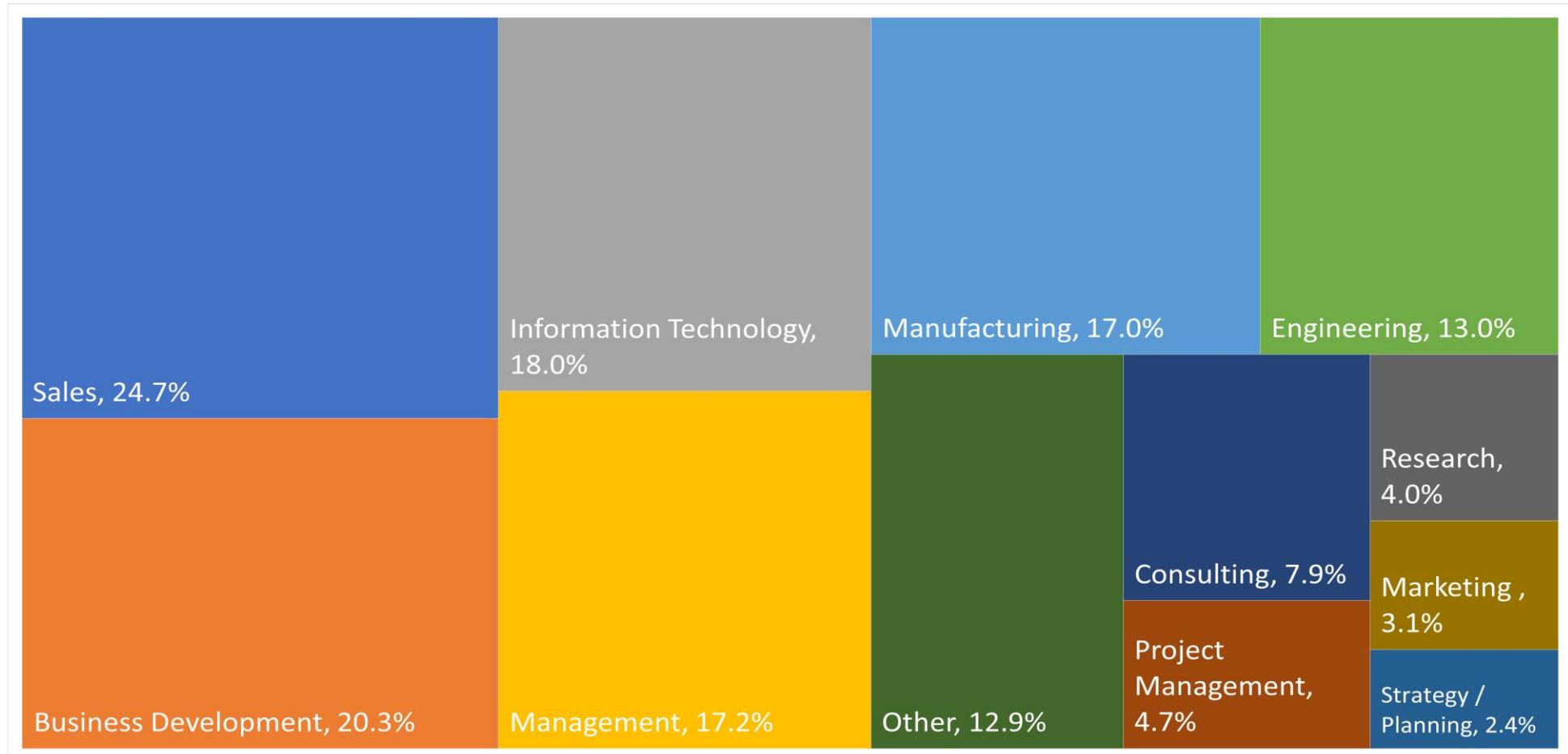
# Experience level of CE jobs

- For the countries with >50 LinkedIn job posts

COUNTRY	Number of Jobs	Internship level	Entry level	Associate	Mid-Senior level	Director	Executive
France	1232	34	307	74	196	81	6
Germany	835	99	270	81	339	13	1
Netherlands	282	12	90	19	124	3	4
UK	266	0	48	6	174	20	2
China	234	3	7	1	80	18	1
USA	217	9	95	7	77	6	0
Brazil	164	4	100	2	42	0	0
Spain	114	7	19	27	44	2	0
Belgium	95	2	41	17	27	1	2
Japan	92	0	43	2	43	1	1
Austria	87	2	39	12	31	3	0
Canada	53	1	13	2	30	0	0
Australia	44	0	13	2	16	4	2
Switzerland	42	6	12	2	18	2	1

# Function of CE jobs

- Worldwide



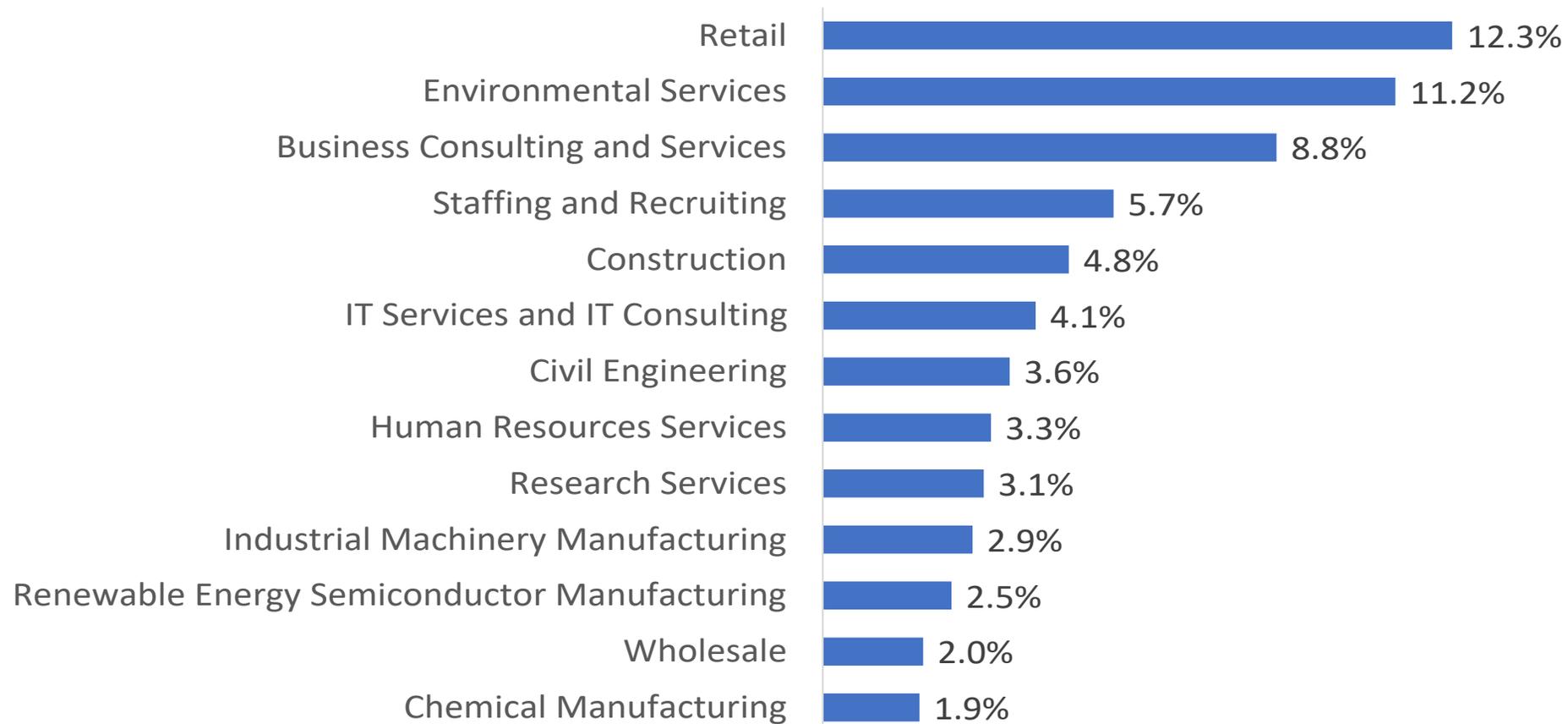
# Function of CE jobs

- For the countries with >50 LinkedIn job posts

COUNTRY	Number of Jobs	Information Technology	Sales	Business Development	Engineering	Management	Manufacturing
France	1232	182	568	548	141	164	161
Germany	835	251	140	62	81	115	110
Netherlands	282	41	27	17	66	35	45
UK	266	42	34	17	25	48	46
China	234	48	50	43	28	104	105
USA	217	27	11	7	44	54	44
Brazil	164	16	63	42	5	39	37
Spain	114	21	8	6	29	9	6
Belgium	95	16	9	6	19	18	21
Japan	92	7	17	6	17	7	8
Austria	87	10	13	14	8	20	20
Canada	53	3	11	11	11	13	12
Australia	44	6	7	6	9	9	7
Switzerland	42	6	7	3	5	8	9

# Industry of CE jobs

- Worldwide



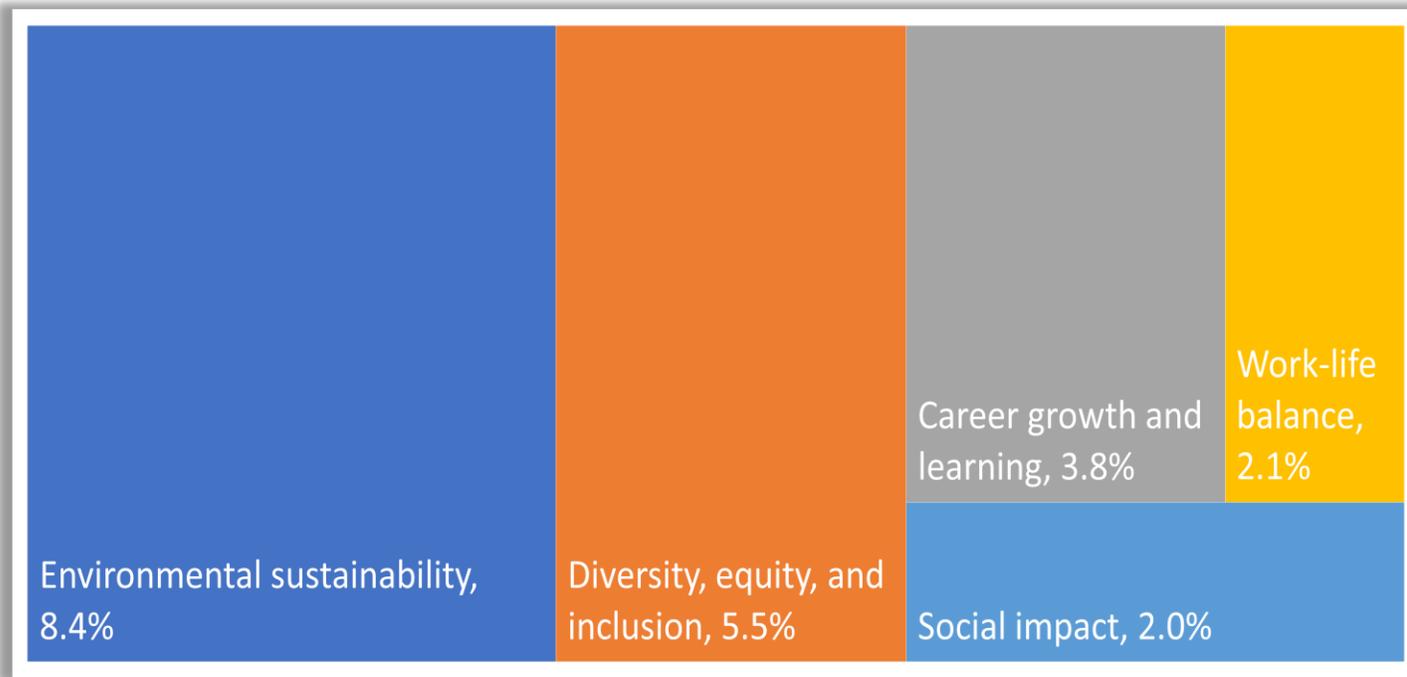
# Industry of CE jobs

- For the countries with >50 LinkedIn job posts

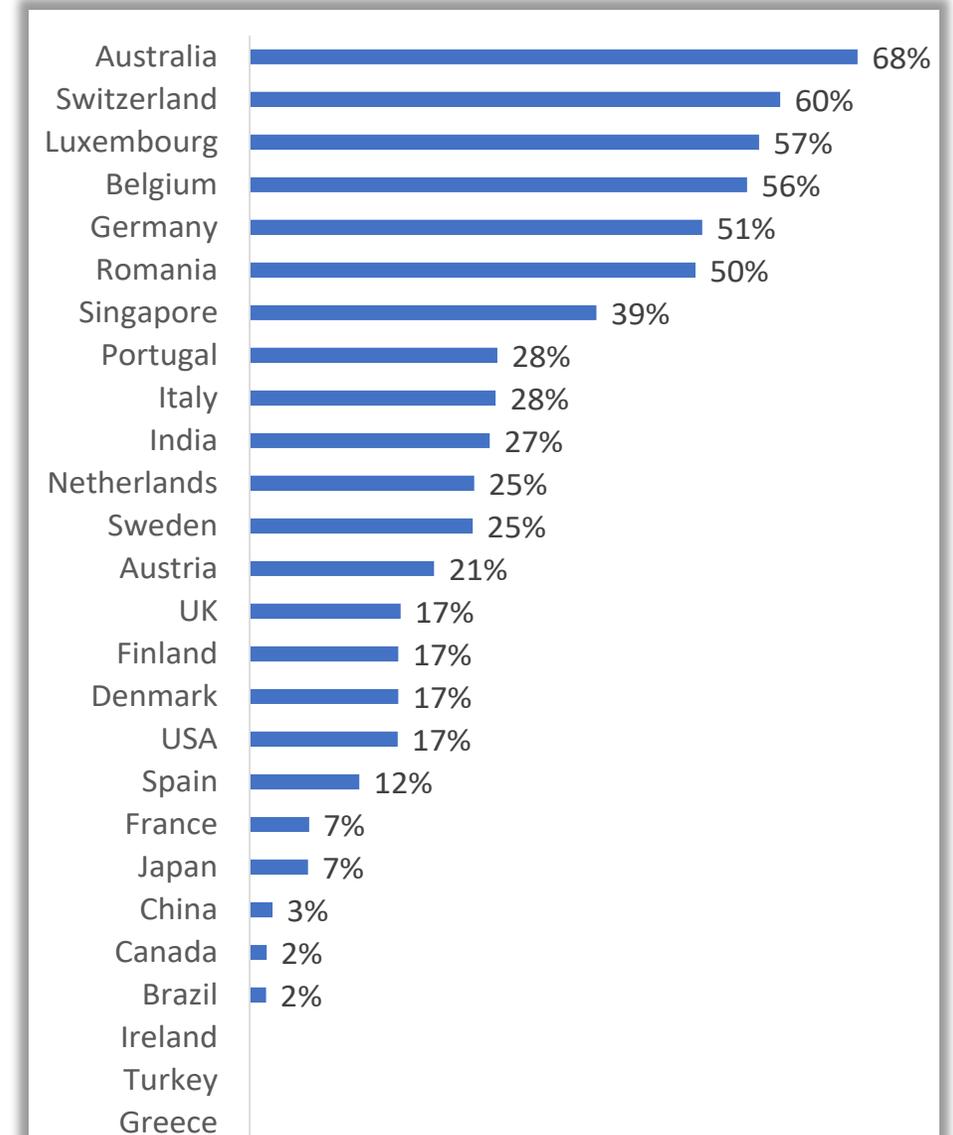
COUNTRY	Number of Jobs	Retail	Environmental services	Business Consulting and Services	Staffing and Recruiting
France	1232	469	64	11	35
Germany	835	6	69	244	18
Netherlands	282	2	26	11	43
UK	266	2	33	12	90
China	234	1	27	6	0
USA	217	5	99	2	3
Brazil	164	5	4	1	0
Spain	114	1	13	10	2
Belgium	95	0	15	3	7
Japan	92	0	4	19	7
Austria	87	7	19	1	7
Canada	53	0	11	2	1
Australia	44	0	12	2	2
Switzerland	42	1	1	5	1

# Commitments of CE jobs

- Worldwide

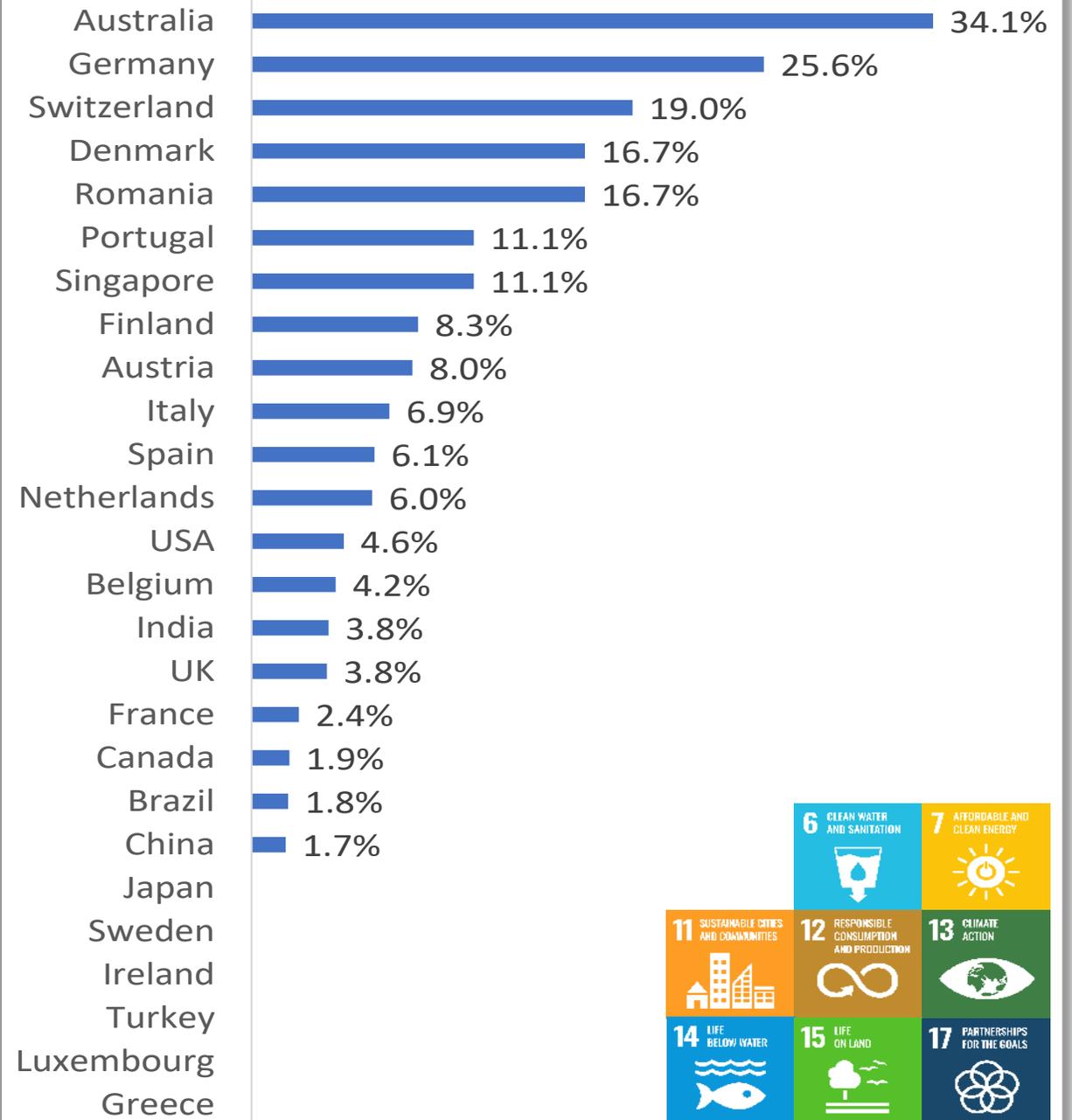


- Per country



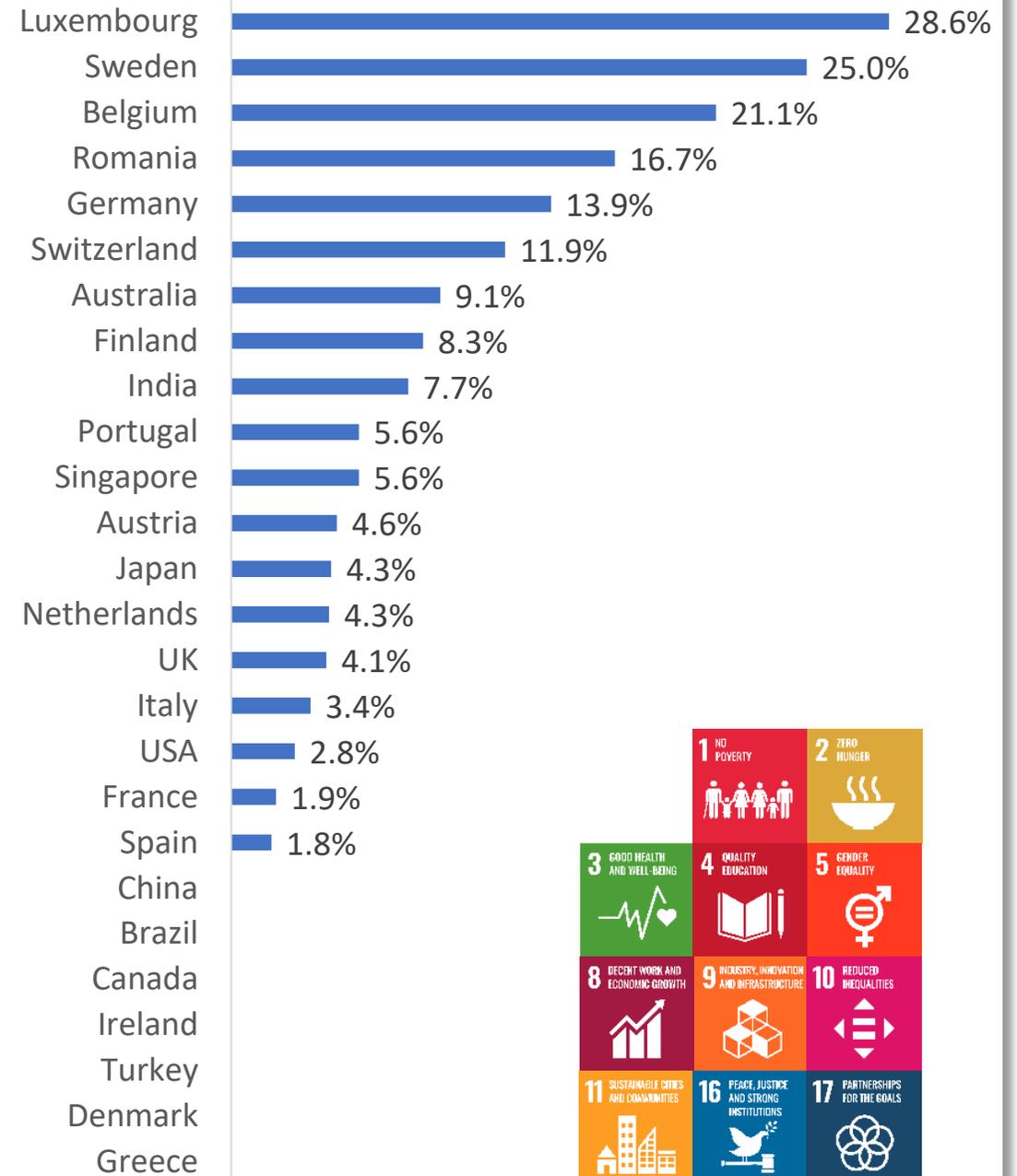
# Commitments of CE jobs

- Environmental sustainability



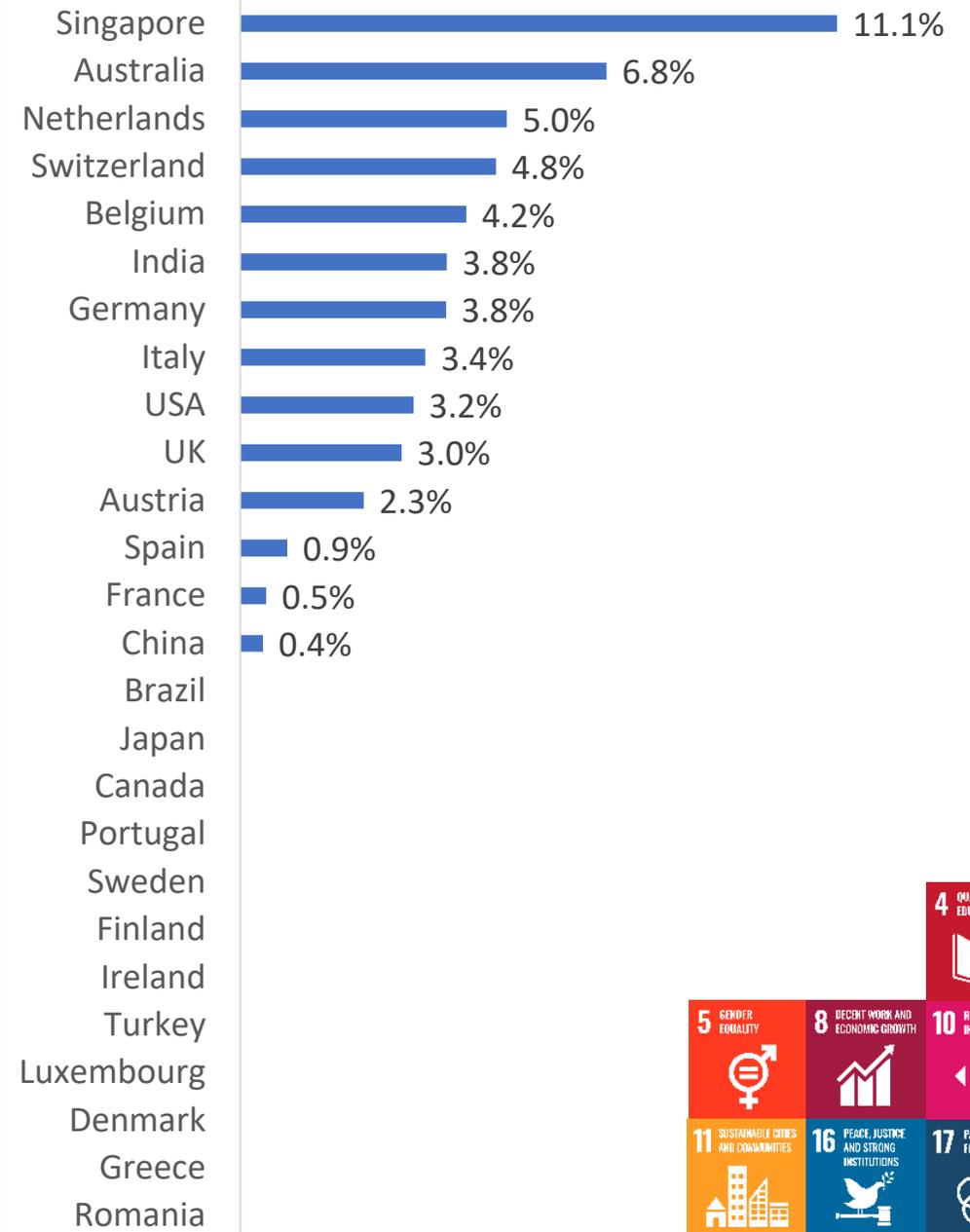
# Commitments of CE jobs

- Diversity, equity, and inclusion



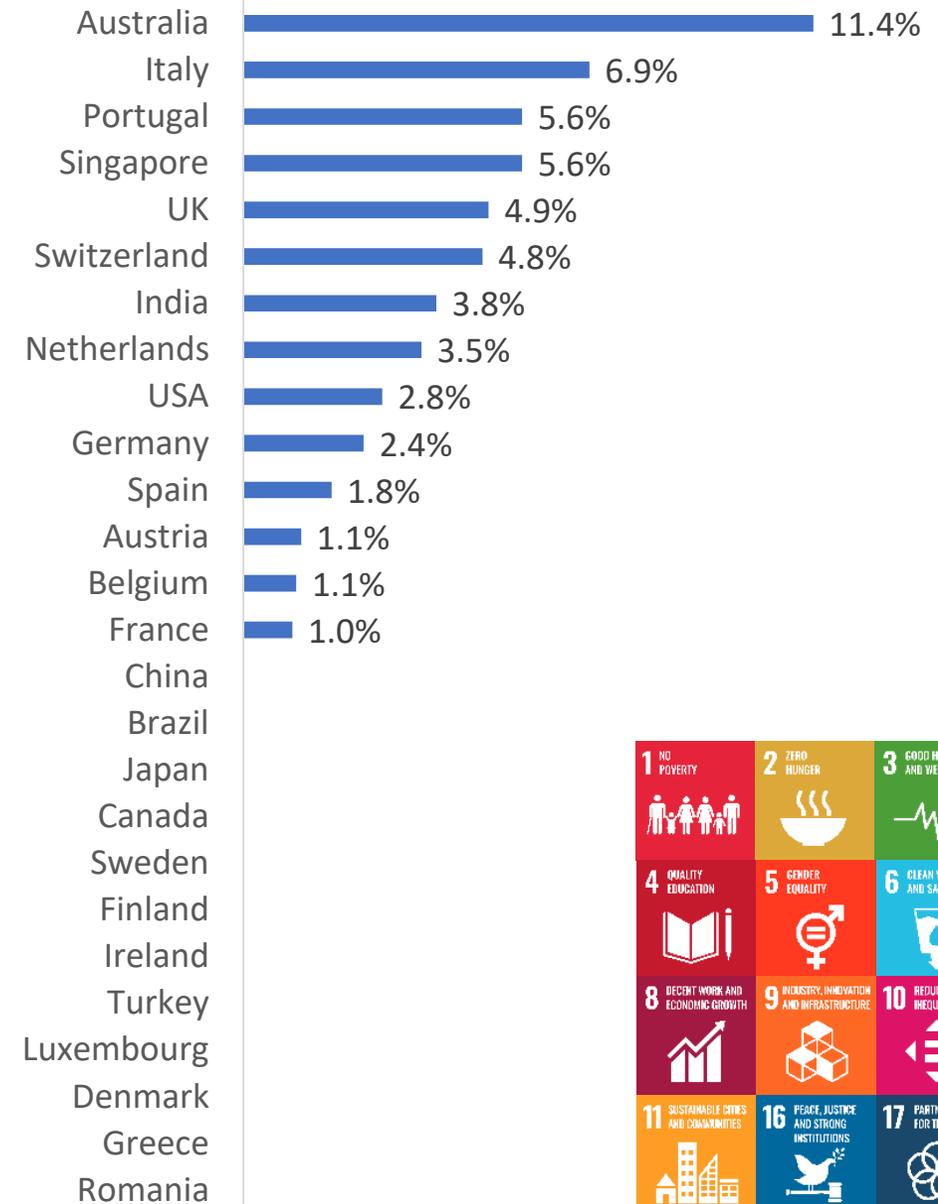
# Commitments of CE jobs

- Work-life balance



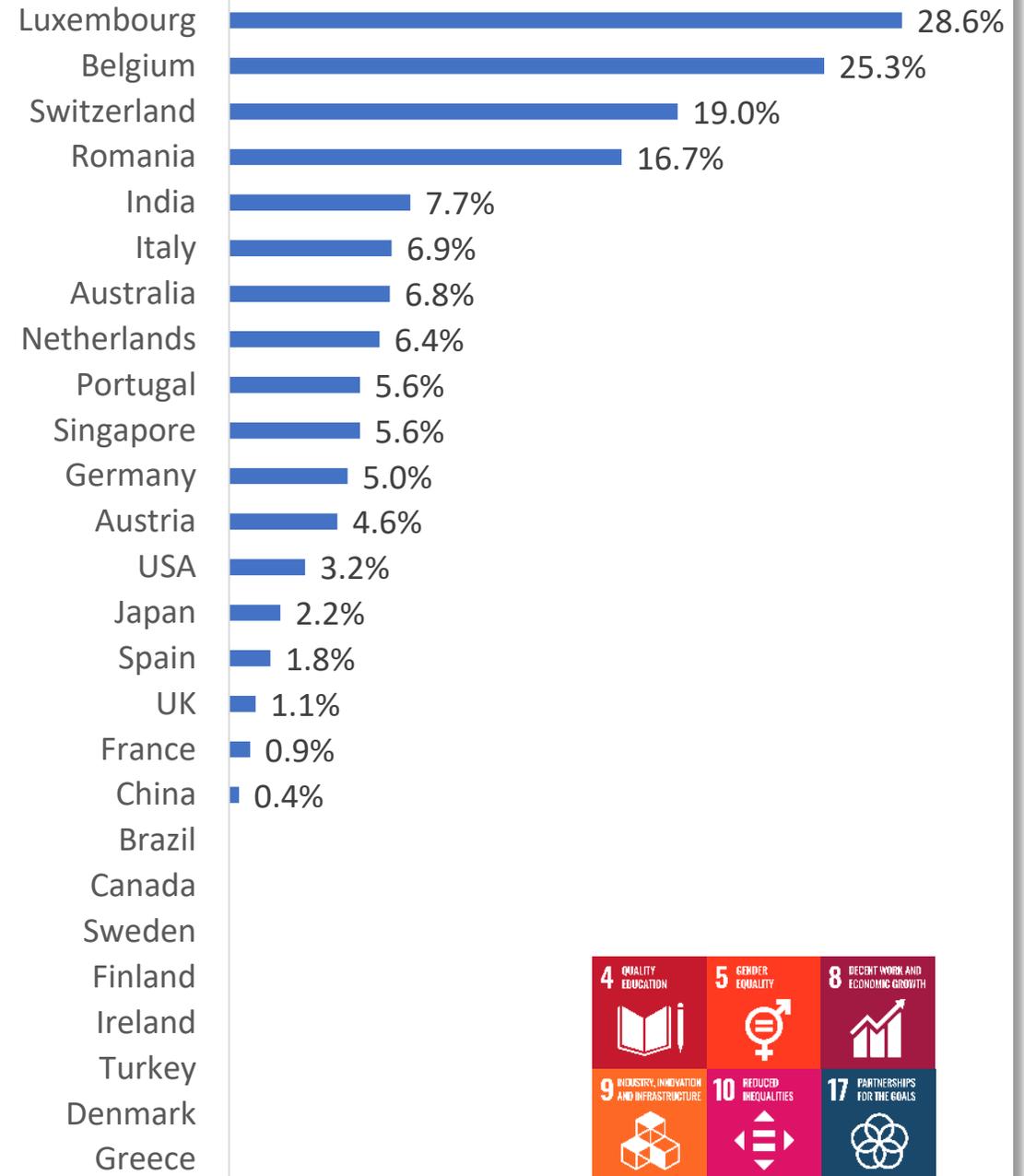
# Commitments of CE jobs

- Social impact



# Commitments of CE jobs

- Career growth and learning



# Date posted

- Worldwide
  - Past 24 hours: 4.7%
  - Past week: 27.3%
  - Past month: 66.3%
- Results per country:
  - They do not allow for safe conclusions, given the dynamic nature of social media and the arbitrary way the jobs are posted in the LinkedIn platform
  - Periodical monitoring of this variable (eg. daily, weekly or monthly) can give interesting insights

# Conclusion

# Conclusions

- Dominance of European countries in contributing to the global CE job market
  - ...particularly France and Germany, highlighting their presence as leaderships in sustainable practices and green initiatives
- The nature of CE employment is diverse worldwide, demonstrated by the distribution of job types, experience levels, functions, industries, and commitments
  - Each country has its own characteristics / “preferences”
- The dominance of jobs in diverse industries highlights the multifaceted nature of circularity, including some alternative sectors beyond traditional environmental ones
  - **This highlights the need for cross-sector collaborations!**

# Limitations

- The use of only the English term 'circular economy' for job searches may overlook relevant non-English postings
  - Preliminary experiments showed that using the English term seems the best search strategy
- A second limitation has to do with the degree of relevance of low-ranked results to CE, as the term could be included for a general duty job to one fully dedicated to the topic
  - However, we expect this does not change significantly across countries
- The profile of the logged in user can affect the search results / rankings
  - But this applies for all countries and filter values
- Popularity of LinkedIn in different countries (employers and employees in some countries may do limited use of LinkedIn)

# Thank you!

## *Questions?*

Pavlos Fafalios

[pfafalios@tuc.gr](mailto:pfafalios@tuc.gr)

